

WELCOME



Vopak Capital Markets Day 2013

10 December 2013



Forward-looking statements

This presentation contains ‘forward-looking statements’, based on currently available plans and forecasts. By their nature, forward-looking statements involve risks and uncertainties because they relate to events and depend on circumstances that may or may not occur in the future, and Vopak cannot guarantee the accuracy and completeness of forward-looking statements.

These risks and uncertainties include, but are not limited to, factors affecting the realization of ambitions and financial expectations, developments regarding the potential capital raising, exceptional income and expense items, operational developments and trading conditions, economic, political and foreign exchange developments and changes to IFRS reporting rules.

Vopak’s EBITDA ambition does not represent a forecast or any expectation of future results or financial performance.

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Time	Topic	Description	Speaker
9:00	Registration Capital Markets Day	▪ Openbare Beurs, NYSE Euronext Amsterdam (Netherlands)	
9:30	Welcome	▪ Mercury room, NYSE Euronext Amsterdam (Netherlands)	
9:40	Strategy and main developments	▪ Vopak's terminal network portfolio: Continuous alignment with energy dynamics	Eelco Hoekstra <i>Chairman of the Executive Board and CEO</i>
10:10	Operational considerations	▪ Sustainability at the core of every decision	Frits Eulderink <i>Member of the Executive Board and COO</i>
10:40	Strategic Finance considerations	▪ Value creation through capital disciplined growth	Jack de Kreij <i>Vice-chairman of the Executive Board and CFO</i>
11:10	Q&A		
11:45	Walking lunch	▪ Openbare Beurs, NYSE Euronext Amsterdam (Netherlands)	
12:20	Vopak Netherlands	▪ Position of Vopak Netherlands in global oil and chemical markets	Jan Bert Schutrops <i>Division president Netherlands</i>
12:50	Vopak Americas	▪ U.S. oil and gas export scenario's: What are the opportunities for Vopak?	Dick Richelle <i>Division president Americas</i>
13:20	Vopak Asia	▪ Vopak Asia: Continuous growth	Patrick van der Voort <i>Division president Asia</i>
13:50	Q&A		
14:20	Drinks	▪ Openbare Beurs, NYSE Euronext Amsterdam (Netherlands)	

At the Vopak Capital Markets Day the standard Vopak Investor Relations Policy is applicable (<http://www.vopak.com/shareholders/bilateral-contact-with-shareholders.html>). The presentations can be downloaded from the Vopak website (www.vopak.com) prior to the opening of the Amsterdam Stock Exchange at 10 December 2013.