Analyst's Presentation CEMEA Antwerp July 10, 2008

Professionals in liquid bulk logistics



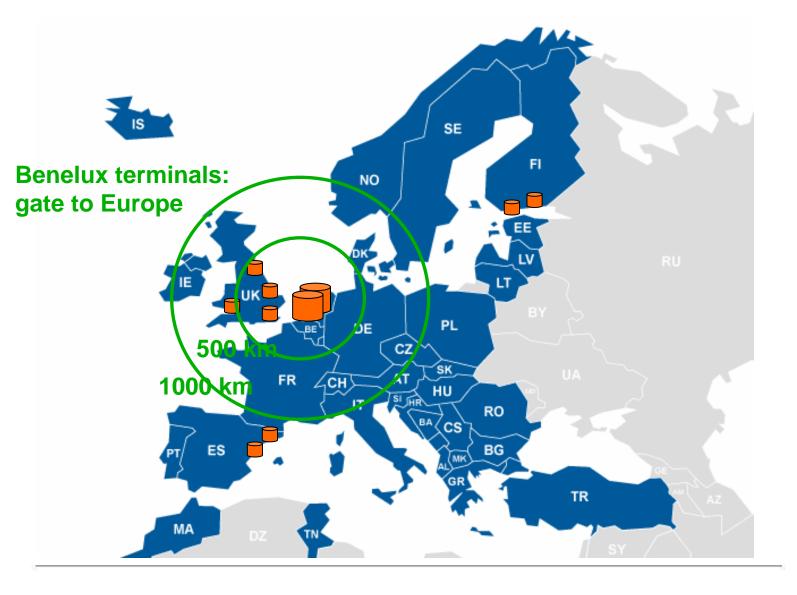
Introduction







Vopak Terminals CEMEA

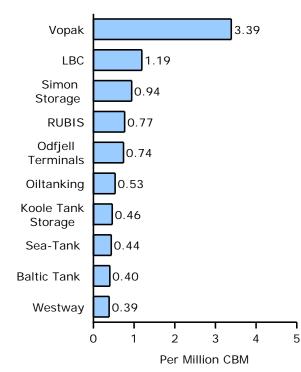






Vopak's market share in Europe

Top 10 Independent storage providers for Chemical products







Vopak in Antwerp Chemical cluster BASF



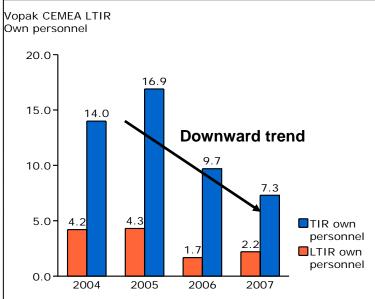
Vopak

Trends

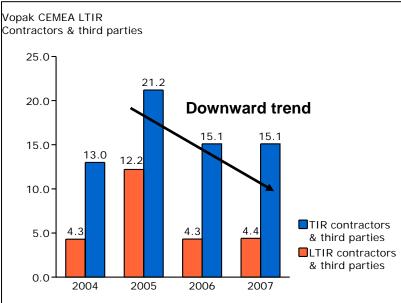




Operational Excellence



Lost Time Injury Rate (LTIR) and Total Injury Rate (TIR) in days per million hours worked



Lost Time Injury Rate (LTIR) and Total Injury Rate (TIR) in days per million hours worked







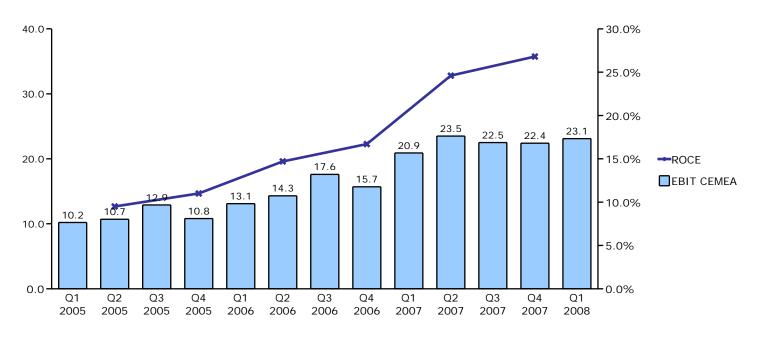


Key facts & figures Vopak CEMEA

No. of Terminals	18
No. of Countries	6
Total CBM	4.149.143



EBIT CEMEA (in €M)







Net Sales (in €M) 180 **-**170 - 163.0 161.2 160 - 150.7 150-145.9 140-136.3 130**-**127.6 125.2 120.2 120-110-100-1st HY 2004 2nd HY 2004 1st HY 2005 2nd HY 2005 1st HY 2006 2nd HY 2006 1st HY 2007 2nd HY 2007

Net sales per HY CEMEA



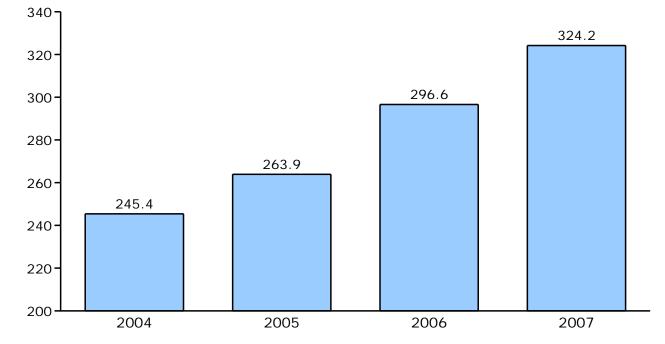






Net sales CEMEA

Revenue development 2004 -> 2007 in € mln





Growth Leadership





Rationalization of the Business



Standic

Vopak Terminal Hemiksem



Vopak Barging Europe



Belgium

Expansion projects CEMEA

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Vopak Terminal Linkeroever Capacity: Tanks: Access: Draught: Berth: Products: Services:

Ownership:

100.000 cbm 60 Vessel, Barge, Rail, Truck 12,5 m 1 for vessels, 2 for barges Chemicals, Oleochemicals Blending, Heating, Lab on Site, Dedicated systems, Weighing, Nitrogen Blanketing, Stainless steel product lines Vopak 100 %



Belgium

Expansion projects CEMEA

Additio	nal ca	nacity	- 127	70 cbm
2. 2. 2. 2. 2. 2. 2. 2. 2. 2. 2. 2. 2. 2				
Tanks:			7	
Produc	ts:		Che	emicals
Comple	etion o	ate:	Ser	ot. 2007



Vopak Terminal ACS Capacity: Tanks: Access: Draught: Berth: Products: Services:

Ownership:

194.000 cbm 126 Vessel, Barge, Rail, Truck 12,8 m 5 for vessels, 5 for barges Chemicals, Liquid Sulphur Blending, Heating, Chilling, Lab on Site, Dedicated systems, Weighing, Nitrogen Blanketing, Drumming Vopak 100 %



The Netherlands

Expansion projects CEMEA

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Vopak Terminal Botlek (Zuid)

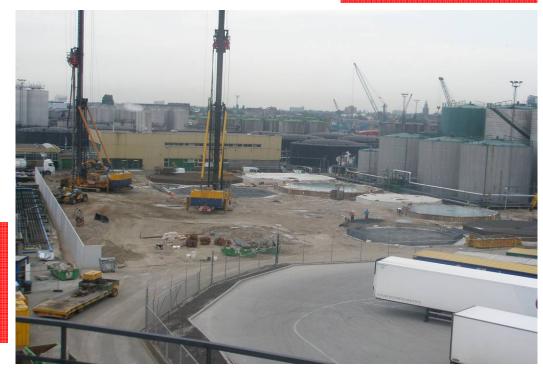
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ating, Chilling, Dedicated
ighing, Nitrogen Blanketing,
Pipelines to local industry,
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The Netherlands

Expansion projects CEMEA

Addi	tional	capacit	y: 60.	000 cbm
Tank			18	
Prod	lucts:			goil and
				odiesel
Com	pletio	n date:	Q2	2009



Vopak Terminal Vlaardingen

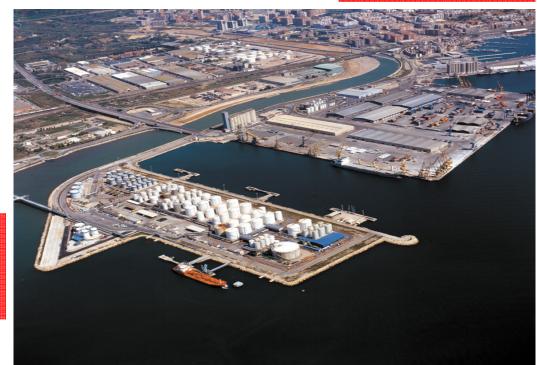
428.200 cbm
420
Vessel, Barge, Rail, Truck
13 m
3 for vessels, 11 for barges
Vegetable oils, Oleochemicals, Biodiesel
(B100/B99), Molasses
Blending, Heating, lab on Site, Dedicated
systems, Weighing, Nitrogen Blanketing,
Drumming, Kosher & Halal storage
Vopak 100 %



Spain

Expansion projects CEMEA

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Terquimsa Tarragona

Capacity:	416.000 cbm
Tanks:	123
Access:	Vessel, Rail, Truck, Pipeline
Draught:	11 m
Berth:	3 for vessels
Products:	Petroleum Products, Chemicals,
	Vegetable oils, Oleochemicals, Liquefied
	Gas, Lubricating oils, Fertilizers
Services:	Blending, Heating, Chilling, Weighing,
	Nitrogen Blanketing, Drumming
Ownership:	Vopak 50 %



United Kingdom

Expansion projects CEMEA

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Vopak Terminal Teesside

Capacity:	246.600 cbm
Tanks:	160
Access:	Vessel, Truck, Pipeline
Draught:	10 m
Berth:	3 for vessels
Products:	Petroleum Products, Chemicals,
	Vegetable oils, Liquefied Gas, Bitumen
Services:	Blending, Heating, Dedicated systems,
	Weighing, Nitrogen Blanketing,
Drumming	
Ownership:	Vopak 100 %



United Kingdom

Expansion projects CEMEA

Additic	onal capacity	v: 45.0	00 cbm
Tanks:		7	
Produc	sts:	Tra	nsport
			s and
		con	nponents
Comple	etion date:	200	8



Vopak Terminal London

Capacity:	392.899 cbm
Tanks:	125
Access:	Vessel, Barge, Truck
Draught:	10,4 m
Berth:	3 for vessels
Products:	Petroleum Products, Chemicals,
	Liquefied Gas
Services:	Blending, Heating, Lab on Site, Dedicated
	systems, Weighing, Nitrogen Blanketing,
	Additivation, Marking and Dyeing
Ownership:	Vopak 100 %



Customer Leadership







Customer leadership

- Understand market developments of our customers
- Customer satisfaction survey
- KAM







Cost Leadership







Cost leadership

- Process Optimization
 - Automation
 - Efficiency Improvements
- Energy Savings Projects
- Reduce and prevent costs of spills and claims







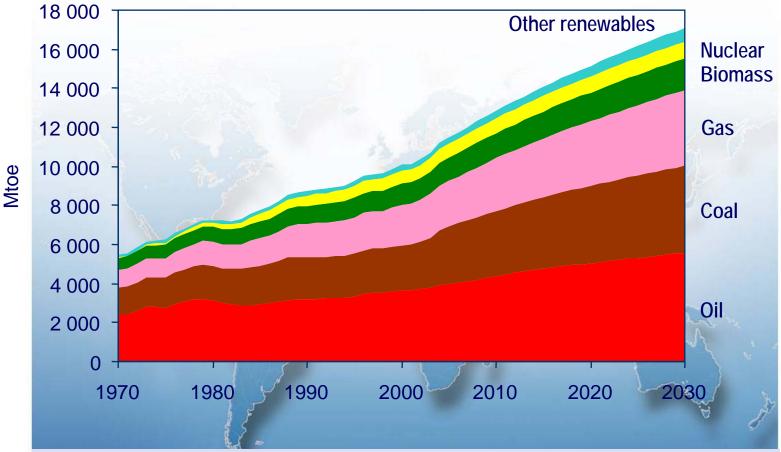
Biofuels





Why biofuels?





1. Increasing concern over energy supply and reduction of energy dependence





4.

Why biofuels?

2. Increasing demand for transport fuel

For the next decades biofuels are seen as the only viable alternative for fossil fuels

- 3. Increasing concern over environment (GHG effect on Global warming)
 - nect on Global warming)



[min auto's] 300 ·r---

250

200

150

100

50

2000

2010

2020

2030

2040

Future of car fuels in Europe (Energy vision of ECN, Aug 2007)

- Waterstof in verbrandingsmotor
- Waterstof in brandstofcelauto
 Elektriciteit
- Elektriciter
 CNG
- ∎ CNG □ LPG
- Biobrandstoffen
- Benzine
- Diesel

2050

Vopak



















